Exam : 74-131

Title : Designing a Microsoft Office Enterprise □□□ Project Management (EPM) Solution

Ver : 09-17-07

QUESTION 1:

You work as a consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
A Certkiller .com customer, Andy Reid, has contacted your company. Andy Reid is the CIO of ABC International. They are planning an Enterprise Project Management (EPM) scheme for their company. You need to obtain information of their existing business situation as well as what they have in mind for their company in the feature.
What should you evaluate?

A. How overall work and cost estimates are accomplished before to approval and the types of project management training.
B. The main accomplishment that the business had.
C. The Portfolio Analyzer view with Work and Baseline Work as totals.
D. The hardware and software needed for the implementation.

Answer: A

QUESTION 2:

You work as a consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
A Certkiller .com customer, Rory Allen, has contacted your company. Rory Allen is the Administrator of his company. They need information about high-level technology requirements for the Limited Production Pilot iteration cycle.
What should you do?

A. Identify processes to audit the effectiveness of training throughout the enterprise departments and the project management training.
B. Itemize initial Microsoft Office Project Web Access 2003 data views that are needed by various user groups and if redundant project-management information systems will be used during this iteration.
C. Identify which business processes and the Portfolio Analyzer view need improvement before it can be scaled.
D. The standard set of processes and tools for analysis of projects.

Answer: B

QUESTION 3:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com. The servers on the Certkiller .com network run Microsoft Windows Server 2003. Certkiller .com consists of a Development department. You are presently creating an

implementation plan for an Enterprise Project Management (EPM) solution. You need to propose some key activities for the implementation phase in a meeting the following day.
Which key activities should you list? (Choose all that apply.)

A. Budget for training.
B. Train user groups.
C. The communication plan.
D. Transfer the EPM solution to operations.
E. Creating an Enterprise Template with these phases.

Answer: B, D

QUESTION 4:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
A Certkiller .com customer named Andy Booth has contacted your company a few days ago. Andy Booth is the Administrator of his company. You are busy designing an Enterprise Project Management (EPM) solution. One of the organizations business goals is to improve schedule and budget management.
You need to configure it so that their users can view, edit, and update project plan details and to assign resources to tasks and publish the results.
Which profile should you use?

A. Administrators.
B. Users.
C. Project manager.
D. Guest.

Answer: C

QUESTION 5:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Andy Booth is the Administrator of his company. You need to make recommendations regarding tracking project status and the level of preparedness of their company.
What question should you ask to find out the level of preparedness of the company?

A. What is the overall work and cost estimates to manage a central database that contains all project-resource capacity?
B. Do team members report time spent on specific project task assignments to project managers and through what mechanism?
C. Has the EPM sponsor has too many requirements?

D. What is the ratio of project managers to Project Server users?

Answer: B

QUESTION 6:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are discussing the Enterprise Project Management (EPM) plan and the core components of Project Portfolio Management (PPM). You need to give a quick summary of what PPM is.
What statement should you include in the summary?

A. It is a standard set of processes and tools for analysis of projects in the enterprise and it connects strategic management with project management.
B. It enables the alignment of people, process, and strategic objectives and it connects strategic management with project management.
C. It connects strategic management with project management and it enables the alignment of people.
D. It is a coordinated organizational approach to achieving business goals enables the alignment of people.

Answer: A

QUESTION 7:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are discussing the Enterprise Project Management (EPM) plan. You want to assess how prepared the organization is for Project Portfolio Management (PPM).
Which statement from the interview should you analyze to help assess preparedness for PPM?

A. It enables the alignment of people, process, and strategic objectives.
B. There is a clear escalation path to handle conflicting project priorities. The strategic planning process strongly drives our project decision making.
C. It is a standard set of processes and tools for analysis of projects in the enterprise and it connects strategic management with project management.
D. It is a coordinated organizational approach to achieving business goals.

Answer: B

QUESTION 8:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.

You have been contacted by a Certkiller .com customer a few days ago. Clive Wilson is the Administrator of his company. A consultant tried to implement an EPM solution at Andy Booth's company, and failed. You went to their company and during the investigation you notice that the company is at Level 1 of the Project Management Maturity Model.
You also learn that their new program manager is not familiar with the Microsoft EPM technology. You need to identify risks to the requirements of an effective EPM solution.
What could be the risk?

A. The Work Breakdown Structure to be needs to be required.
B. The new program manager does not have the experience.
C. There are few, if any, project management processes in place.
D. The limited production hardware is on back-order.

Answer: C

QUESTION 9:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Clive Wilson is the Administrator of his company. You are busy designing an Enterprise Project Management (EPM) solution. The organization has 150 project managers and 1,000 team members.
You want to configure a prototype EPM solution to validate your design against the business requirements of the organization. You need to identify the hardware requirements for the prototype.
What architecture should you choose?

A. Computers that have the same configuration as the Project Server.
B. A single server that has all EPM software installed.
C. A minimum of two servers: Microsoft SQL Server, Microsoft Project Server.
D. A configuration that has the Microsoft Project Server front-end components in a Network Load Balancing cluster.

Answer: B

QUESTION 10:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy planning the implementation of an Enterprise Project Management (EPM) solution for Certkiller .com. Certkiller .com is using Microsoft Project 2000. There are 200 project plans stored in shared folders on the network. You need to identify the process you need to include in your plan to migrate the project data into

the EPM solution
Which process should you include?

A. Save each of the project files into the EPM solution by using Views Processing server.
B. Import the project files one at a time by using Import Projects to the Enterprise in Office Professional 2003.
C. Create a master project from the project files and import the master project into the EPM solution by using the File and Settings Transfer Wizard.
D. Copy the project files to the Microsoft Project Server computer. Run the Active Directory Migration Wizard.

Answer: B

QUESTION 11:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Andy Booth is the Administrator of his company. You ask Andy Booth about the Enterprise Project Management (EPM) initiative. You need to gather high-level organizational and user requirements for the Proof of Concept iteration cycle.
Which action should you take?

A. Define the software and hardware requirements.
B. Identify project management training currently in use.
C. Identify the major user roles, the training for each role and assess the current skills of each role.
D. Identify processes to audit the effectiveness of training.

Answer: C

QUESTION 12:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been asked to help a Certkiller .com customer, Mia Hamm, with their Enterprise Project Management (EPM) initiative. During the course of the week you received an e-mail stating that they appreciate the timely information about the progress of the EPM initiative planning process.
To what conclusion can you come concerning the Executive Review Committee e-mail you received?

A. The implementation project plan is not so good.
B. You have a strong and effective communication plan.
C. You have kept the project plan up to-date.
D. The implementation project plan is working well.

Answer: B

QUESTION 13:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer regarding the reporting requirements of their Project Management Office (PMO). Dean Austin states that he requires a company-standard Gantt chart report to be printed on a color schemer. Each project manager must print these reports for a weekly status meeting. Dean Austin requires task bars to be printed in blue. You need to design the Enterprise Project Management (EPM) solution to allow project managers to produce the required report.
Which of the following should you recommend?

A. A Project Center view showing projects as bar graphs, with the specified colors.
B. An Enterprise Gantt view with the specified columns and colors.
C. A Project Web Access view with the specified columns and the Tracking Gantt chart selected.
D. A Resource Center view with the specified columns and the Personal Gantt chart selected.

Answer: B

QUESTION 14:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Kara Lang is the Administrator of her company. You designed an Enterprise Project Management (EPM) solution for their company. Their company has a list of strategic initiatives.
Kara Lang wants the project reports to be grouped by the company's strategic initiatives. You need to use a Microsoft Project Server 2003 feature to satisfy the sponsor's requirement.
What should you do?

A. Create Business Desk module.
B. Customize the Content Selection Framework.
C. Create a custom Enterprise Outline Code.
D. Install the SharePoint Team Services.

Answer: C

QUESTION 15:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy interviewing key stakeholders of an Enterprise Project Management (EPM) initiative. You need to gather high-level organizational and user requirements for the Departmental Deployment iteration cycle
What should you do?

A. Identify training-facility requirements for hosting classes for all personnel and develop a budget for training.
B. Extend the management functionality.
C. Support the new Business Desk management functionality.
D. Create a document library.

Answer: A

QUESTION 16:

You are a business analyst creating at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have designed an Enterprise Project Management (EPM) for one of Certkiller .com customers that include a Project Center view. The view consists of a custom enterprise cost field. You need to limit access to this view to only members of the Project Server Sales group. You also want to design the EPM solution to limit access to the Project Center view to only those members of the Project Server Sales group.
What should you do?

A. Add the permission to view Processing services only to the Sales group.
B. Add the Project Center view to a Security category that has only the Sales group as a member.
C. Apply the Project Web Access only to the Sales group, and add it to the My Organization category.
D. Create a SharePoint Team Services with the Project Center Web Part, and include the Uniform Resource Locator (URL) only for the Sales group.

Answer: B

QUESTION 17:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Clive Wilson is the Administrator of his company. You are discussing an Enterprise Project Management (EPM) solution with Clive Wilson. Clive Wilson stated that if any

problem arises he will make use of either his e-mail or the telephone. However, it is difficult to communicate what is happening to the whole team. You need to demonstrate an EPM benefit that addresses the director's problem.
What is the most appropriate functionality to demonstrate?

A. Project Web Access.
B. The communication plan.
C. The support plan.
D. The Project Workspace.

Answer: D

QUESTION 18:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have helped a Certkiller .com customer named Andy Reid with their Enterprise Project Management (EPM) initiative. You need to gather high-level organizational and user requirements for the Enterprise Rollout iteration cycle.
Which action should you take?

A. Define the procedures needed to communicate in the organization and the processes to audit the effectiveness of training in all departments.
B. Identify the portfolio reporting strategies and reports and the processes to audit the effectiveness of training in all departments.
C. Identify the requirements for any customized training courses that include realistic project scenario examples from the organization plan and the processes to audit the effectiveness of training in all departments.
D. Define configuration specifications and the processes to audit the effectiveness of training in all departments.

Answer: C

QUESTION 19:

You work as a business analyst at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy designing an Enterprise Project Management (EPM) solution for your company. Certkiller .com wants to improve resource management. Certkiller .com wants the users to make use of the Resource Center and Portfolio Analyzer views to view, sort, and group resources and prioritize metrics relating to cost, availability as well as the ability to be billed.
Which profile should you use?

A. Portfolio manager.
B. Executives.

C. Project managers.
D. Team members.

Answer: B

QUESTION 20:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Rory Allen is the Administrator of his company. You are busy designing an Enterprise Project Management (EPM) solution for Rory Allen. The facility requires project data to be available 24/7.
There are 30 project managers and 300 team members dedicated to the projects.
You need to design an EPM solution to accommodate the facilities projects.
What should you do?

A. Set up a Microsoft SQL Server in a two-node cluster.
B. Install the Microsoft Baseline Security Analyzer on separate servers.
C. Install the Microsoft Baseline Security Analyzer on three separate SQL Server computers.
D. Install the SharePoint Services on a Network Load Balancing cluster.

Answer: A

QUESTION 21:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer a few days ago. Andy Booth is the Administrator of his company. You are busy designing an Enterprise Project Management (EPM) solution for Andy Booth. Andy Booth plans to have 500 Microsoft Project Server users.
Fifty of the users will be project managers. There will be approximately 100 projects. Project teams consist of 25 people. One server can be dedicated to the EPM solution. Project work will be reported by users in their company weekly. You need to identify a potential limitation to the implementation.
What could it be?

A. The relation of project managers to Project Server users is high.
B. Slow performance during peak times is possible.
C. The current level of project management will be a prolonged effort.
D. The transfer the EPM solution to operations for reporting time will be slow.

Answer: B

QUESTION 22:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com. You have been contacted by a Certkiller .com customer. Dean Austin is the Administrator of his company. You are busy evaluating the controlling and executing project management processes that are currently in place in the Project Management Office (PMO).
Dean Austin wants the project managers to gather task status from resources at weekly project meetings. Dean Austin wants the project managers to update the project plans and produce reports that are sent to the PMO every Friday. You need to recommend a likely manual or product-process change in your Enterprise Project Management (EPM) design for this project management process.
What should you advise?

A. Change the task-status gathering process so that it uses the time-sheet functionality in Microsoft Project Server and add a process for the PMO to view project data by using Project Web Access.
B. Install Microsoft Project Professional on the resource desktops to allow entering task status directly and add a process for the PMO to view project data by using Project Web Access.
C. Determine a process for synchronizing task status with the PMO reports and change the task-status gathering process so that it uses the time-sheet functionality in Microsoft Project Server.
D. Create a process that determines when reports will be produced and change the task-status gathering process so that it uses the time-sheet functionality in Microsoft Project Server.

Answer: A

QUESTION 23:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com. Certkiller .com consists of a Development department and a Sales department. While visiting your office the CIO wants to know what Project Portfolio Management is.
What should you tell him?

A. It is the path and valid credentials for the BDD shared folder.
B. The selection, analysis, and support of projects or program investments that are guided by a strategic plan and available resources.
C. It is a Web based application that allows a group of people to work together and collaborate.
D. A centralized location for key folders on a server or servers, which provides users with an access point for storing and finding information and administrators with an access point for managing information.

Answer: B

QUESTION 24:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy examining the scope of an Enterprise Project Management (EPM) initiative of Mia Hamm's company. After the examining you want the following activities within the scope of the plan. You would like to obtain user training for all team members, project managers and executives.
In which plan should these activities be included to include these activities in one of your EPM initiative plans?

A. Project plan.
B. The deployment plan.
C. The capacity plan.
D. The EPM solution plan.

Answer: B

QUESTION 25:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy examining the scope of an Enterprise Project Management (EPM) initiative of Kara Lang's company. You need to identify the action you should take to gather high-level technology requirements for the Proof of Concept iteration cycle.
Which action should take?

A. Define time-tracking process requirements and the configuration of the Project Server front-end components.
B. Define the procedures needed to implement technology changes and the requirements for interfacing with existing business systems.
C. Understand the requirements for software licensing and the requirements for interfacing with existing business systems.
D. Define server and desktop technical requirements.

Answer: C

QUESTION 26:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are conducting a meeting with a Certkiller .com customer named Amy Walsh.

You are presenting the concepts of Enterprise Project Management (EPM) to her.
After the presentation she asks you to summarize the goals of EPM.
Which goals should you present to her? (Choose all that apply.)

A. Support management functionality.
B. Track and justify the value of project management
C. Support shopping cart functionality.
D. Provide custom workflow hooks.
E. Align projects with the goals of the business.

Answer: B, E

QUESTION 27:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Ally Wagner to discuss the Project Management Office (PMO). You enquire about the current project management processes involved with the project initiation phase at her company.
Which questions should you ask? (Choose all that apply.)

A. Who will create, edit, and delete user accounts?
B. During the initiation phase, what project information must be known and documented?
C. When will reports be produced?
D. Where and how do you submit a project for approval?
E. Which Enterprise Custom Codes and Fields must be completed when creating the detailed task list?
F. Will generic resource assignments be required, or will resources be soft-booked to the project?

Answer: B, D, F

QUESTION 28:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer. Amy Wilson is the Administrator of his company. You are designing an Enterprise Project Management (EPM) solution for Amy Wilson. Amy Wilson wants all the projects in the solution to have standard phases and deliverables that match their product management process.
What EPM technology should you recommend?

A. Implement a business process that uses Microsoft Windows SharePoint Services.
B. Create an enterprise project template that includes appropriate phases.
C. Implement a business process that uses automatic e-mail routing.

D. Implement time-tracking process.

Answer: B

QUESTION 29:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are having a meeting with a Certkiller .com customer named Ally Wagner to discuss the Project Management Office (PMO) initiative. You need to gather high-level technology requirements for the Departmental Deployment iteration cycle.
What information should you gather?

A. Refine business-process requirements based on the targeted department and measure network traffic loads to determine potential for hardware and software configuration changes.
B. Measure network traffic loads to determine potential for hardware and software configuration changes and identify the operational standards and templates necessary for Microsoft Office Project Professional 2003 use.
C. Identify the management oversight processes necessary to monitor projects and measure network traffic loads to determine potential for hardware and software configuration changes.
D. Identify any new or changed business processes and identify the operational standards and templates necessary for Microsoft Office Project Professional 2003 use.

Answer: B

QUESTION 30:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
Certkiller .com consists of 15 offices all around the world.
You have a meeting with your Administrator, Andy Reid to discuss resource management concepts. Andy Reid wants the Enterprise Project Management (EPM) solution to allow reporting on all resources. However, he wants the departmental managers to be permitted to view resources only within their own departments.
What concept of the EPM solution should you recommend?

A. Create a .NET assembly for departmental manager that implements the unique workflow process.
B. Create an organization structure based Resource Breakdown Structure.
C. Create a Web Part for each departmental manager that implements the unique workflow process.
D. Create a Web Part that uses the XMLDATA parameter for each departmental

manager.

Answer: B

QUESTION 31:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Ally Wagner to discuss the Project Management Office (PMO) initiative. Ally Wagner wants you to create a Microsoft PowerPoint slide that indicates the benefits of Project Portfolio Management (PPM). You need to create a list of benefits of PPM.
Which items should you include? (Choose all that apply.)

A. The types of project management training.
B. Ensures consistency of strategy and project execution and avoid execution of suboptimal projects.
C. The business processes and operational procedures.
D. Improves resource allocation and capacity planning.

Answer: B, D

QUESTION 32:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are having a meeting with a Certkiller .com customer named Rory Allen to discuss the Project Management Office (PMO) initiative. You ask questions in order for him to understand the current project management processes involved with the project planning phase.
Which questions should you ask? (Choose all that apply.)

A. How and where should project managers obtain task-duration estimates? How should project managers use task types?
B. What project information must be known and documented during the initiation phase?
C. Which Enterprise Custom Codes and Fields must be completed when creating the detailed task list? Which must be completed before work on the project actually begins?
D. What information is required to measure progress?

Answer: A, C

QUESTION 33:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer. Dean Austin is the

Administrator of his company. You design an Enterprise Project Management (EPM) solution for Dean Austin. Dean Austin wants the executive staff access project information by making use of Project Web Access and the ability to view a bar graph of current resource work totals compared to the baseline. You need to design your EPM solution to meet Dean Austin's requirements.
What should you suggest?

A. Create a Business Desk module and add it to the My Organization category.
B. Create a Portfolio Analyzer view with Work and Baseline Work as totals.
C. Add the Business Desk Framework to the Resource Summary view.
D. Add the document library to a resource view in the Enterprise Global Template.

Answer: B

QUESTION 34:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com. You have been contacted by a Certkiller .com customer. Andy Booth is the Administrator of his company. You are designing an Enterprise Project Management (EPM) solution for Andy Booth. During the designing process you discover that the company uses common phases and steps for every project it starts. What should you recommend to ensure that all the standard phases appear in every project plan?

A. Create a custom view to the phases and steps to the Enterprise Gantt view.
B. Create an Enterprise Template with these phases.
C. Create a custom Project Center view to display the metadata of the documents.
D. Configure a Content Editor Web Part.

Answer: B

QUESTION 35:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com. You have a meeting with a Certkiller .com customer, Dean Austin, to discuss the Project Management Office (PMO) initiative. After the meeting, with the information you have gathered, you are concerned of locating project-specific documents, particularly in identifying the latest versions. Documents are currently stored in folders on the network file system. You need to recommend a solution as part of your EPM design.
What should you suggest?

A. Configure a Content Editor Web Part so that the Web Part displays the content of the ASP Web page.

B. Create a .NET class that implements the IFileDialogPostProcessor interface.
C. Enable SQL authentication on the SQL Server containing the MCMS database.
D. Use Windows SharePoint Services (WSS).

Answer: D

QUESTION 36:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are busy planning an Enterprise Project Management (EPM) initiative for Certkiller .com. The organization has 500 project managers and 3,000 team members who intend to use the EPM solution. You interview key stakeholders of the EPM initiative.
You need to identify which interview response will most likely cause a constraint on implementing the EPM initiative.
What response will cause the constraint?

A. Our time frame for deployment requires moving from a successful pilot directly to enterprise implementation.
B. Certkiller .com need to use the MCMS Page Listing Web Part.
C. Certkiller .com need to use the Web Part that uses the XMLDATA parameter.
D. Apply the existing workflow process in SharePoint Portal Server 2003.

Answer: A

QUESTION 37:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer. Clive Wilson is the Administrator of his company. You are designing an Enterprise Project Management (EPM) solution for Clive Wilson. You want the Enterprise Project Management (EPM) solution to have Microsoft Project Server installed with the default security settings. Resource managers will add team members to the project by using Project Web Access.
Clive Wilson wants the resource managers to add resources only from their own department. You need to design the EPM solution to ensure that resource managers can add team members only from their own department.
What configuration should you propose for Project Server?

A. Create a .NET assembly, and assign it to the My Resources category.
B. Create a Web Part, and add it to the Resource Summary view.
C. Create an RBS that matches the organizations departmental structure.
D. Give the SharePoint Portal administrator subscriber access rights to the entire MCMS Web site.

Answer: C

QUESTION 38:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Rory Allen to discuss the Project Management Office (PMO) initiative. Rory Allen wants the solution to meet all budget and schedule estimates, even if doing so requires some change in the project scope. You need to ensure that you have a team member who has appropriate skills to satisfy Rory Allen's requirements.
Which team-member role should you choose?

A. Portfolio manager.
B. Project manager.
C. Team member.
D. Administrator.

Answer: B

QUESTION 39:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have been contacted by a Certkiller .com customer. Andy Reid is the Administrator of his company. You are designing an Enterprise Project Management (EPM) solution for Andy Reid. The client computers in Andy Reid's company are configured with Microsoft Office 2000. The specification for the tracking process requires team members to use Microsoft Office Outlook to report progress on project assignments. You need to design an EPM solution that satisfies the specification for the tracking process.
What should you do?

A. Create a .NET class that implements the IListEventSink interface.
B. Create a process for team members to install the Outlook add-in from Project Web Access.
C. Apply Microsoft BizTalk Server 2004 orchestration features.
D. Create a Web Part for each team to add the Project Center Web Part to their Outlook folders.

Answer: B

QUESTION 40:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com

network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Kara Lang to discuss the Project Management Office (PMO) initiative. You document various business processes that are already in place in the organization.
You have defined a business process for change control which occurs during project execution. The goals of Kara Lang's company are to formally document change and obtain approval. You document the steps and rules that govern the process. You also note that only the project manager can submit a change request.
Each change request must be approved by the Project Management Office (PMO).
You must finalize your analysis of this business process.
What should you do?

A. Identify points of integration between the business process and the software.
B. Add a business process in the Initiation stage of the business process addresses.
C. Create a process for team members to install the business process.
D. Include the Active Directory Domain Model in the Enterprise Project Templates.

Answer: A

QUESTION 41:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
Certkiller .com consists of a Research department and a Sales department. Ally Wagner is the administrator of Certkiller .com. Ally Wagner cannot view project information for Certkiller .com. The information she can view is always out of date.
During the investigation you discover that there is not a project management process in place for obtaining accurate project data. You design a Portfolio Analyzer view based on the PMO requirements. You need to recommend a project-updating process. You inform the project manager to update and publish the project plan. You also make sure that an OLAP is build.
What should you do next?

A. Let the team members update their time sheets.
B. Install Microsoft Windows SharePoint Team Services.
C. Create an organization structure based Resource Breakdown Structure.
D. Limited production hardware is on back-order.

Answer: A

QUESTION 42:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are having a meeting with a Certkiller .com customer named Rory Allen to discuss the Project Management Office (PMO) initiative. The program manager of

Rory Allen's company installed an EPM solution that has failed. The new initiative must maintain the original budget and schedule of the first initiative.
Rory Allen then hired a new program manager named Andy Reid. You interview Andy Reid and a group of project managers in the organization. You analyze the results and decide that the organization is at Level 3 of the Project Management Maturity Model.
You need to identify risks to the requirements of an effective EPM solution.
What is the almost certainly the risk?

A. There are no project management processes to use the EPM solution.
B. The new program manager will require extensive training.
C. There is an aggressive implementation schedule that cannot be met.
D. Limited production hardware is on back-order.

Answer: C

QUESTION 43:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer to discuss the Project Management Office (PMO) initiative. Their project execution and control processes require team members to document problems when they occur. The processes also require team members to communicate and who is responsible for resolving the problems. You need to recommend an Enterprise Project Management (EPM) design solution to support this process.
What should you suggest?

A. Implement a business process that uses Microsoft Windows SharePoint Services issues in Microsoft Project Server.
B. Enable SharePoint Portal Server gatherer logging, and provide a link to it on the Project Web Access home page.
C. Enable Microsoft Windows SharePoint Services logging.
D. Implement Microsoft SQL Server 2000 on a shared-nothing cluster in the data tier.

Answer: A

QUESTION 44:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Dean Austin. You plan to implement an Enterprise Project Management (EPM) solution at Dean Austin's company. Their company computers are configured to run Microsoft Project Server 2002. This is used for Documents and Issue functionality extensively.
You need to migrate the documents and issues from Project Server 2002 to Project

Server 2003. You need to identify what should be included in your migration plan to migrate the documents and issues from Project Server 2002 to Project Server 2003. Which should you include?

A. Run the Exchange Task configuration wizard.
B. Use the Project Server utility PSMIGRAT.EXE on the SharePoint Services subwebs.
C. Run Microsoft Baseline Security Analyzer and point to the SharePoint Team Services subwebs.
D. Before modifications, back up the metabase and Microsoft CRM database, and restore to the Windows SharePoint Services virtual folder in Internet Information Server (IIS).

Answer: B

QUESTION 45:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Mia Hamm. You review the initiative schedule with the project manager. During the meeting you lean that the implementation phase includes the activities to implement the business processes, train all users, and confirm all client connections. Your initiative plan includes another important activity.
Which key activity should be added to the project plan?

A. Install the CryptoAPI tools.
B. Conduct a business verification period.
C. Run the Windows Small Business Server 2003 Setup Autorun.
D. Enable SharePoint Portal Server gatherer logging.

Answer: B

QUESTION 46:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
Certkiller .com consists of three department named Development, Research and Sales. You have received instructions to deploy an Enterprise Project Management (EPM) solution in these departments. You want to implement the Limited Production Pilot to the Development department and implement the rest of solution to Development, Research and Sales, successively.
Each department's training will be role based. There are 15 project managers and 250 team members in every department. You need to identify a measure for the implementation phase of the EPM initiative.
Which should you choose?

A. Enable Microsoft Windows SharePoint Services logging and usage analysis

processing.
B.
The quality of every iteration is validated. Lessons learned are communicated to the next cycle.
C. Configure the Log Manager utility in Windows Server 2003.
D. Modify the Content Selection Framework to support the new Business Desk management functionality.

Answer: B

QUESTION 47:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer named Andy Reid to review the capacity plan for the implementation of the EPM initiative. You need to re-evaluate the capacity plan prior to the production servers being set up.
Which attributes of the initiative should you consider when planning the capacity for the EPM solution? (Choose all that apply.)

A. The existing workflow.
B. The number of users and the Microsoft Project Server features used.
C. The Microsoft Baseline Security Analyzer.
D. The Project Server usage patterns
E. The IIS metabase, and the Microsoft CRM databases.

Answer: B, D

QUESTION 48:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer to discuss the Project Management Office (PMO) initiative. Rory Allen informs you that resources work on projects has not officially started and that the project managers assign these cases without approval. You need to document the project management processes that are currently in place for project initiation.
Which questions should you ask?

A. What project information must be known and documented during the initiation phase?
B. Do you have a project charter or some type of project authorization form and what estimating techniques are applied to project deliverables?
C. Where and how do you submit a project for approval?
D. Will generic resource assignments be required, or will resources be soft-booked to the project?

Answer: B

QUESTION 49:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You have a meeting with a Certkiller .com customer to discuss the Project Management Office (PMO) initiative. Clive Wilson informs you that project managers often have difficulty in collecting status when the projects are under way.
You need to document the current project management processes that are in place for executing and controlling the phases of a project.
Which questions should you ask?

A. How do you assign the appropriate resources for tasks and how should project managers use task types?
B. What are the key elements that you track while monitoring your projects and do your resources currently use a time sheet to report on project tasks?
C. Do you have project templates that follow a prescribed methodology and when will reports be produced?
D. Who will create, edit, and delete user accounts?

Answer: B

QUESTION 50:

You work as a business analyst consultant at Certkiller .com. The Certkiller .com network consists of a single Active Directory domain named Certkiller .com.
You are currently busy documenting a list of risks associated with the initiative. To prioritize these risks you need to use a scale in percent of 0 to 100 and a numeric scale for impact of 1 (low) to 10 (high) as seen in the following table.

Risk	Probability	Impact
The hardware is insufficient in the training room.	30	6
Limited production hardware is on back-order.	60	7
From the project manager, there is a resistance to EPM.	45	8
There are no open racks in the server room.	80	5

Which of the following risk has the highest priority?

A. There are no open racks in the server room.
B. From the project manager, there is a resistance to EPM.
C. Limited production hardware is on back-order.
D. The hardware is insufficient in the training room.

Answer: C